The Third Annual

New Mobility Study

How Consumer Preference will Reshape the Automotive Industry

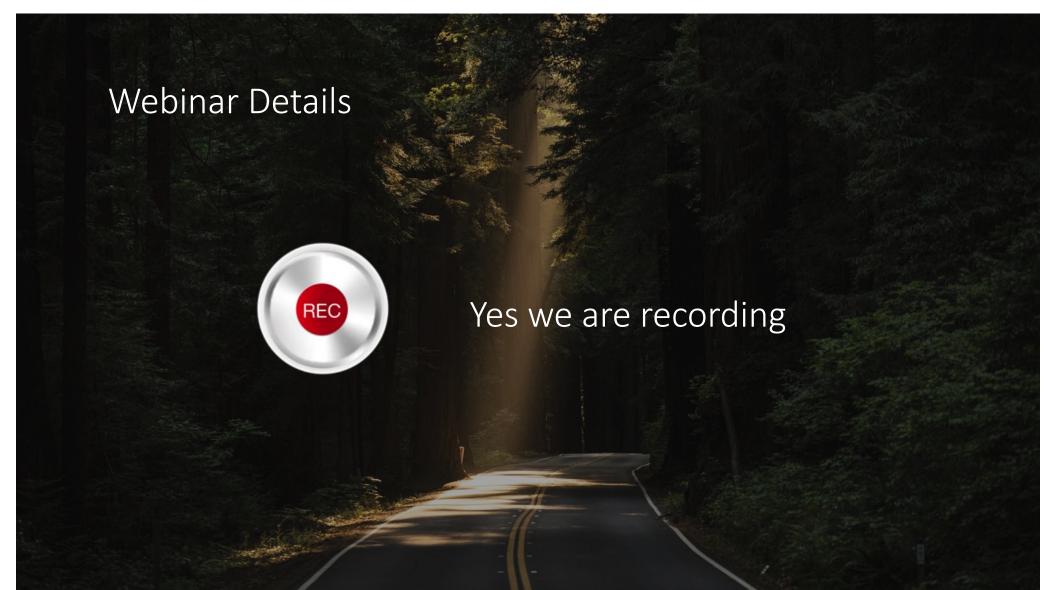


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Presented by Vision Mobility, CuriosityCX, and L.E.K. Consulting

December 4th, 2018 & December 6th 2018



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Today's Presenters



Dave is the founder of New Mobility Study, a consumer experience and consulting firm. For the last 20 years he has been focused on understanding human emotions, attitudes, and behavior in decision making James is the founder of Vision Mobility, a consulting service that specializes in providing automotive and "New Mobility" insights to OEMs, Dealers, Tier 1 suppliers and Startups.

Simon leads L.E.K.'s Australian Travel and Transport Practice and a leader in L.E.K.'s New Mobility Practice area. He has over 25 years of consulting experience in the Transport sector Ashish is the Global Co-Lead of L.E.K.'s New Mobility Practice area, advising market participants and investors on the opportunities and challenges from the intersection of technology and transportation

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Today's Presenters (Continued)



Katie Murdoch MSU Graduate Student



Junbo Zhu MSU Graduate Student Founder, Analytic Edge

Katie is a student at Michigan State University and is pursuing her Masters of Science in Marketing Research. Currently, Katie works for IHS Markit as a Regional SME Specialist for Ford Motor Company.



Junbo is a student at MSU and the founder of Analytic Edge, a consulting firm that specializes in consumer insight efficiency improvement. He has 20 years of research experience on Chinese automotive market.



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Our Goals

- Understand peoples' attitudes about mobility
- Discover peoples' needs and wants in mobility
- Better understand openness to new types of mobility options
- Identify the barriers to adoption
- Uncover new possibilities relevant to a new mobility future
- Provide a sampling of our capabilities to assist you in the future





Primary Research



Secondary Research



Thinking



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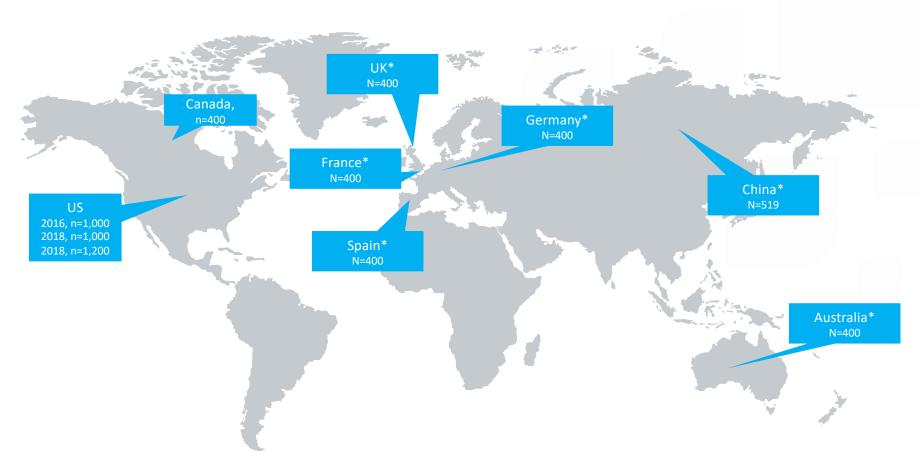
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Who we talked to...and when

Methodology

- Short 10 minute mobile friendly survey via high quality panel provider
- US Fielding:
 - Wave 1: Sept 29 Oct 1, 2016 (US only)
 - Wave 2: Oct 15 Oct 17, 2018 (US only)
 - Wave 3: Nov 3- Nov 15, 2018 (Global)
- Sample Frame:
- 18 to 65+ adults randomly selected within country
 - US, Canada total market
 - France, Spain, Germany, UK, China, Australia restricted to non-rural locations
- Fielded in native language
- Weighted by age and gender to country Census (and income for select markets)

Our Sample



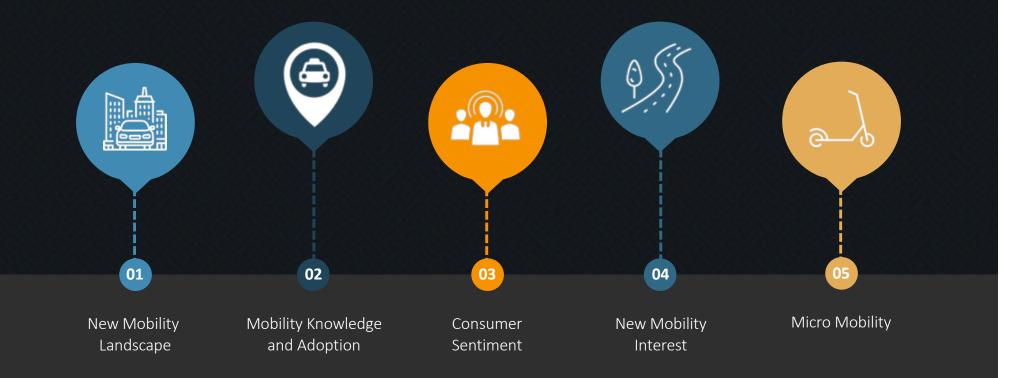
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* UK, France, Spain, Germany, China, and Australia sample was concentrated on urban areas

Today's Agenda

Key mobility insights shaping our industry



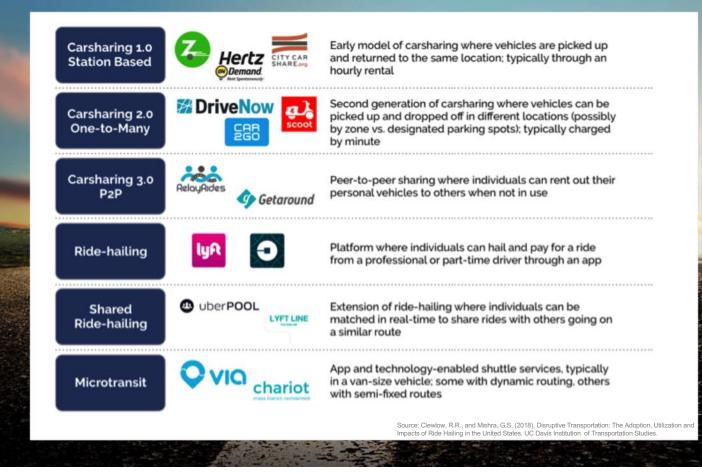
Today's Agenda

Key mobility insights shaping our industry

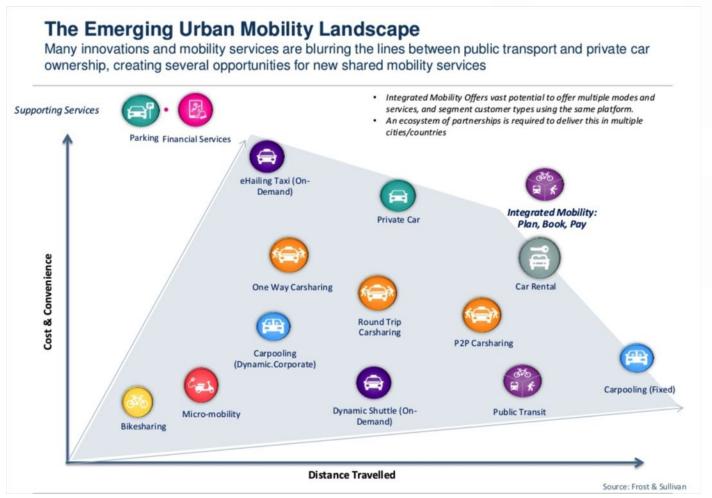


Landscape

New Mobility Definitions



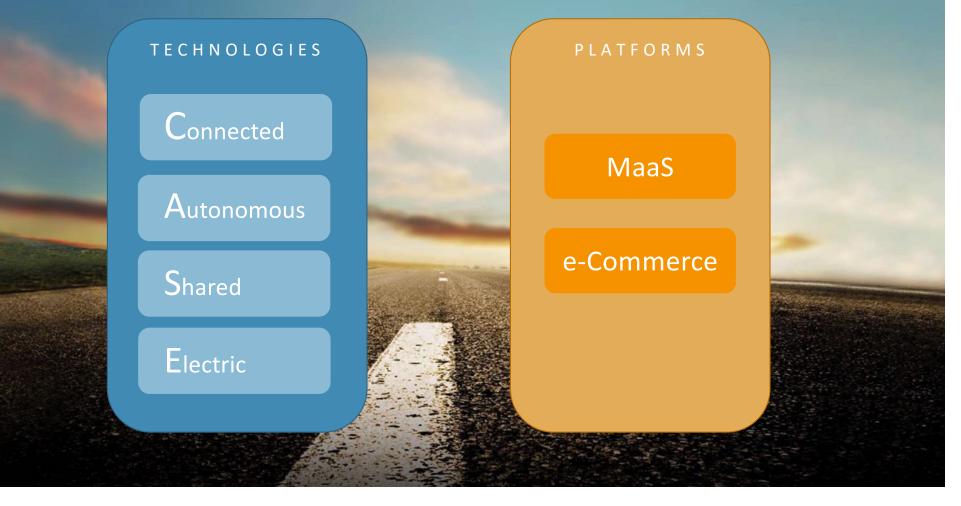




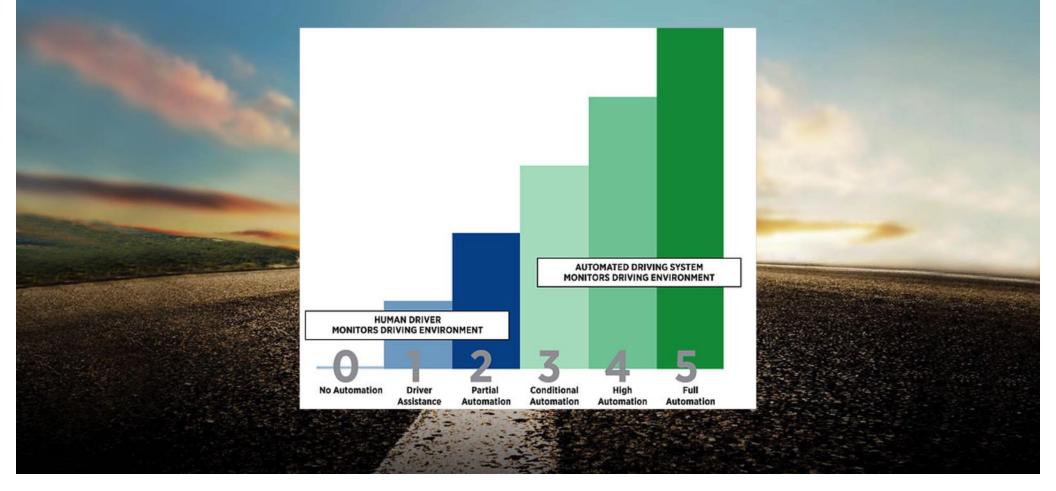
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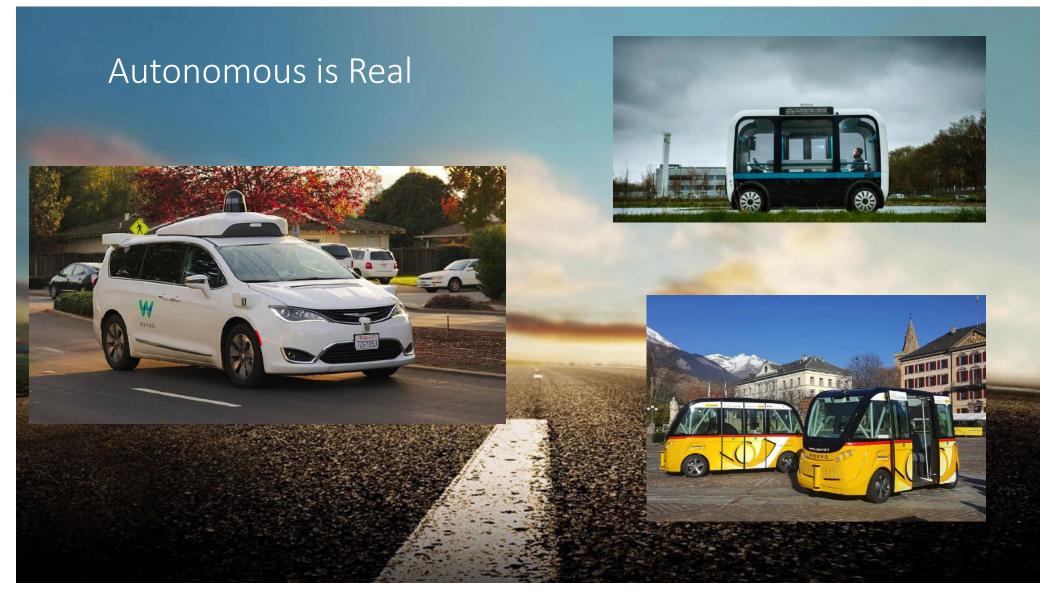
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CASE and Platforms



Autonomous Vehicles at Our Doorstep







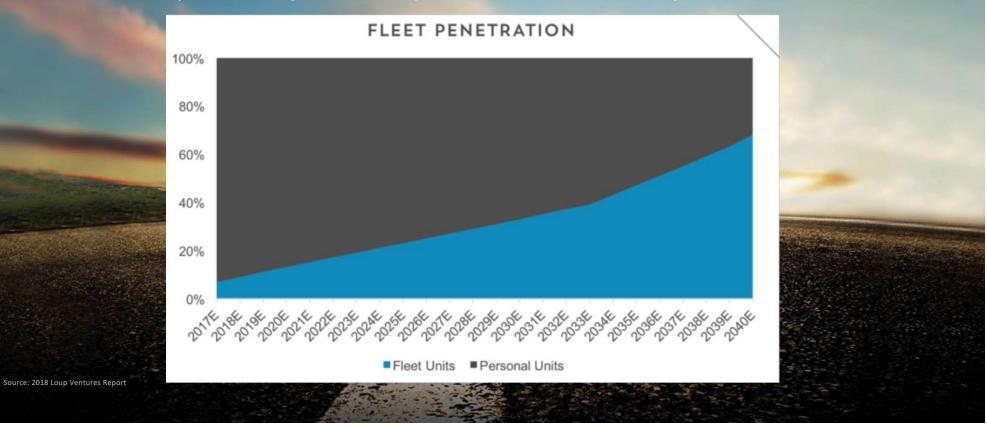


Electric and Autonomous Vehicle Ramp Up



Car Sharing Growth

By 2040 68% of all vehicle in personal use will dedicated to fleet service

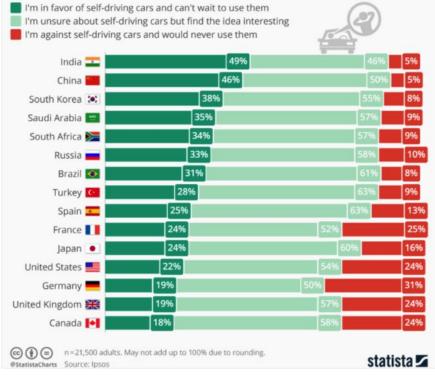


World View on Autonomous

Uber and Lyft are placing a significant downward force on Taxi services

Global Opinion Divided On Self-Driving Cars

Share in favor, unsure about and against self-driving cars in selected countries (2018)



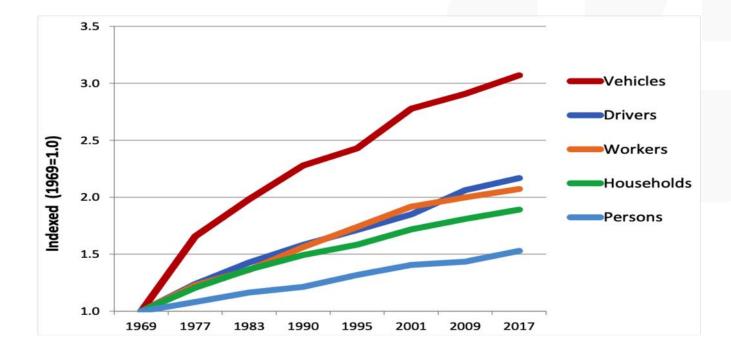
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Will MaaS Bust the Vehicle Bubble? The growth in the number of vehicles in United States has outpaced driver. worker. and household

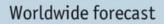
The growth in the number of vehicles in United States has outpaced driver, worker, and household growth

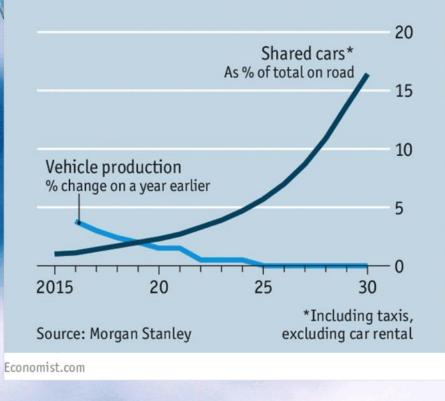


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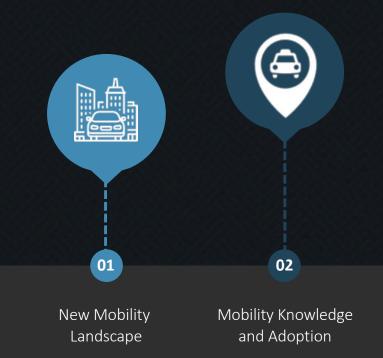
Sharing, not growing





Today's Agenda

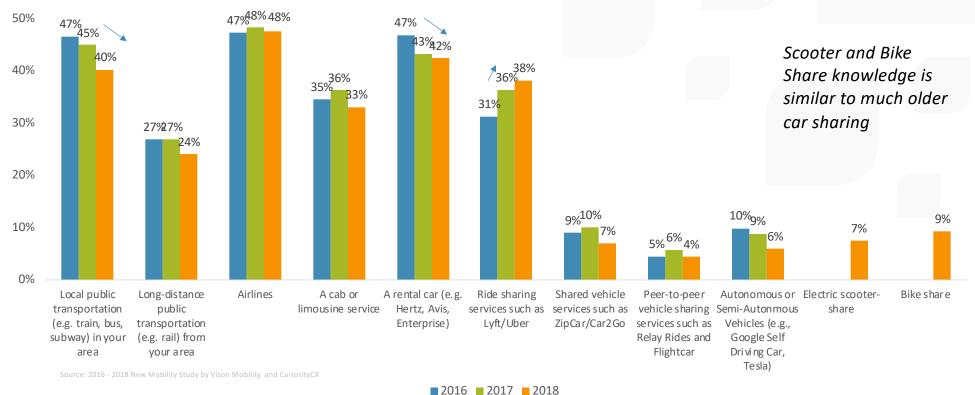
Key mobility insights shaping our industry



Mobility Knowledge Trend

Knowledge among the public in the United States about mobility options

Which services would you feel comfortable explaining how they work to a friend or family member?



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60%

Mobility Knowledge Country Comparison Large differences can about mobility knowledge across countries 100% Which services would you feel comfortable explaining how they work to a friend or family member? 89% 87%87% 90% 80% 80% 70% 67% 63% 62% 57% 60% 55% 55% 51% 48% 48% 50% 42% 40% 38% 40% 33% 33% 32% 30% 30% 24% 21% 20% 13% 12%12% 9% 9% 9% 6% 7% 7% 7% 7% 10% 5% 4% 2% 0% Driving a car or Lo cal public Long-distance Airlines A rental car (e.g. Ride sharing Shared vehicle Bike share A cab or Peer-to-peer Autonomous or Electric scootertruck for personal transportation public limous in e s ervice Hertz, Avis, services such as services such as vehicle sharing Semi-Autonmous share use (e.g. train, bus, transportation Enterprise) Lyft/Uber ZipCar/Car2Go services such as Vehicles (e.g., sub way) in your (e.g. rail) from Relay Rides and Google Self Flightcar Driving Car, Tesla) area your area

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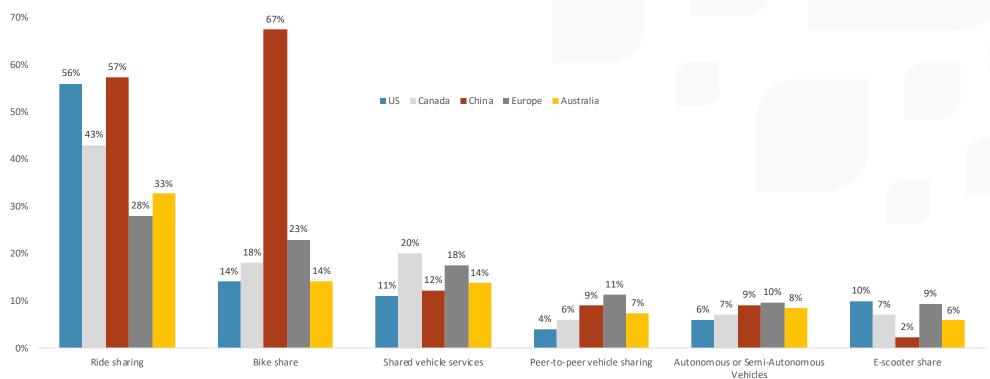
🗖 US 📄 Canada 📕 Chin a

Source: 2016 - 2018 New Mobility Study by Vison Mobility and CuriosityC

Country Comparison of Urban Areas

In Urban Areas Ride sharing is most well understood of new and emerging services

Which services would you feel comfortable explaining how they work to a friend or family member?



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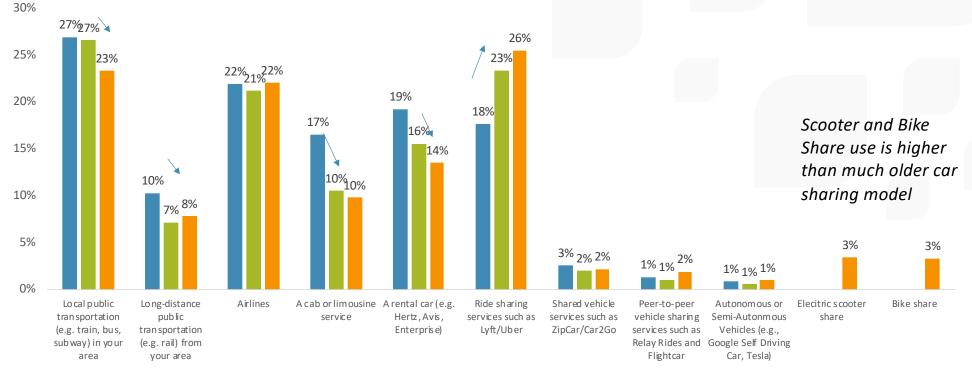
Source: 2018 New Mobility Study by Vison Mobility , CuriosityCX, and L.E.K. Consulting

Note: Canada and US samples presented exclude rural respondents

Mobility Use Trend

Use among the public in the United States of different mobility options

Which services have you used AT LEAST ONCE in the last 3 months?



2016 2017 2018

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Source: 2016 - 2018 New Mobility Study by Vison Mobility and CuriosityCX

Mobility Use Country Comparison Large differences can be found in new mobility usage options 90% 83%83% Which services have you used AT LEAST ONCE in the last 3 months? 80% 72% Canadian preferences are 70% more dispersed than US Chinese are more 59% likely to use bike 60% share and mass 48% 50% transit options 45% 40% 37% 36% 30% 30% 27% 26% 26% 23% 22% 20% 17% 16% 14%13% 10% 8% 8% 10% ^{3%} 2% 3% 2% 3% 3% 1% 1% 0% 1% 0% 1% 0% Driving a car or Lo cal p ublic Long-distance Airlines Ride sharing Shared vehicle Bike share A cab or A rental car (e.g. Peer-to-peer Autonomous or Electric scootertruck for personal transportation public limous in e s ervice Hertz, Avis, services such as services such as vehicle sharing Semi-Autonmous share use (e.g. train, bus, tran sportation Enterprise) Lyft/Uber ZipCar/Car2Go services such as Vehicles (e.g., sub way) in your (e.g. rail) from Relay Rides and Google Self

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your area

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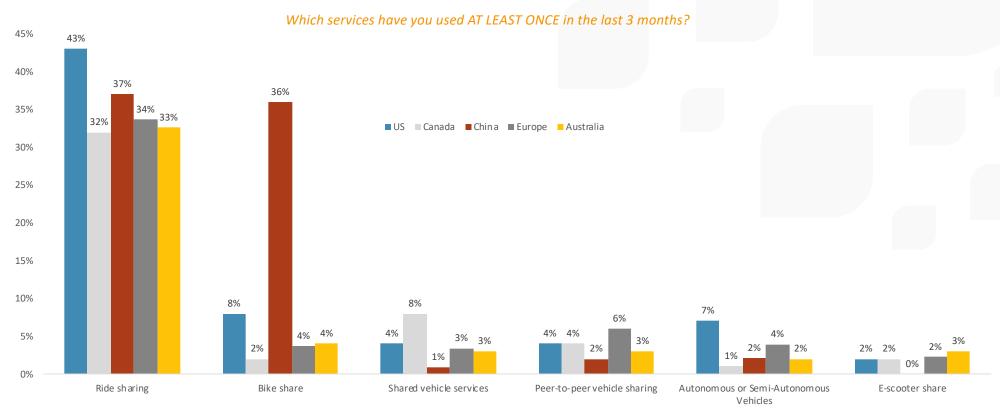
Source: 2016 - 2018 New Mobility Study by Vison Mobility and CuriosityC

Driving Car, Tesla)

Flightcar

Country Comparison of Urban Areas

In Urban Areas Ride sharing is most often used of new and emerging services



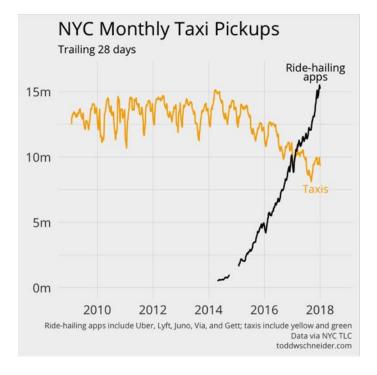
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Note: Canada and US samples presented exclude rural respondents

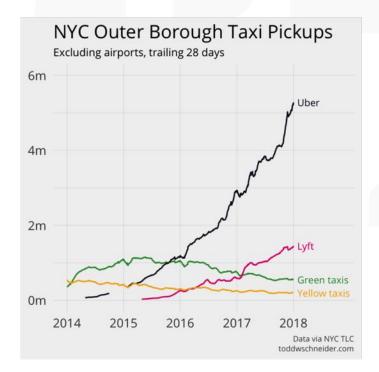
Source: 2018 New Mobility Study by Vison Mobility , CuriosityCX, and L.E.K. Consulting

The Impact of Ride-Hailing Uber and Lyft are placing a significant downward force on Taxi serv

Uber and Lyft are placing a significant downward force on Taxi services



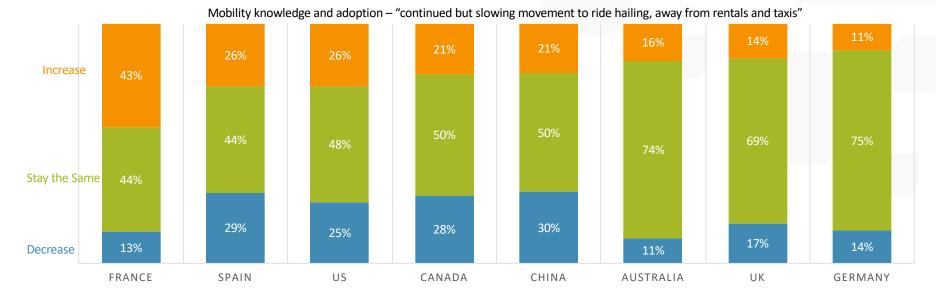
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Ride Sharing Trends

Ride sharing is expected to expand in Europe

How do you expect your usage of **ride sharing** to change in the coming year? (% of respondents by change in usage)



Note: "Use more often" includes "slightly more often" and "far more often", "use less often" includes "slightly less often" and "far more less"

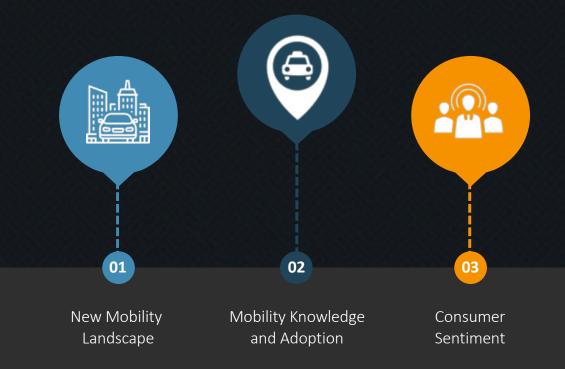
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Source: 2018 New Mobility Study by Vison Mobility , CuriosityCX, and L.E.K. Consulting

Today's Agenda

Key mobility insights shaping our industry



1 in 3

Number of Americans who agreed with the statement "If I didn't have to own a car, I wouldn't"

Source: 2016 - 2018 New Mobility Study by Vison Mobility and Curiosity





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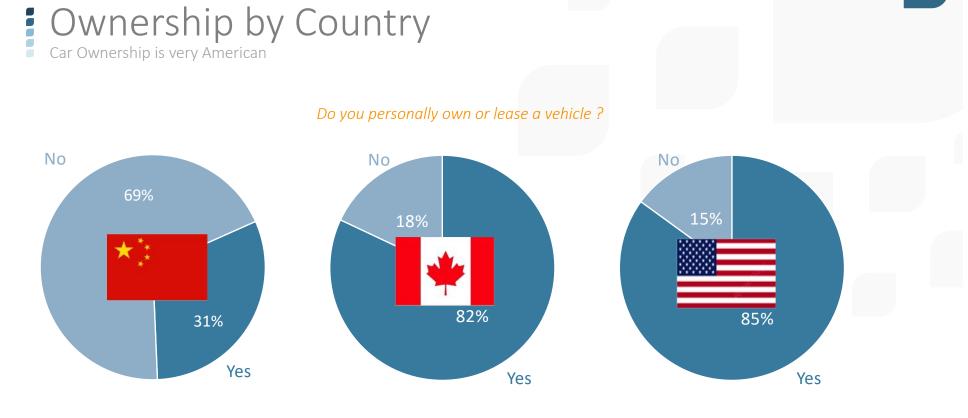
Source: 2016 - 2018 New Mobility Study by Vison Mobility and CuriosityCX



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Source: 2016 - 2018 New Mobility Study by Vison Mobility and CuriosityCX



Note: China sample Urban Areas, 14% Nationwide car ownership

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China PV Sales Trend 2010-2018

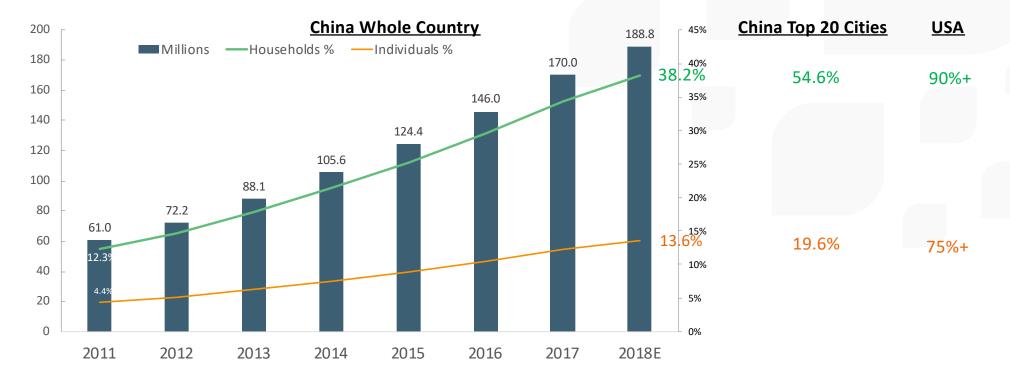
For the first time ever, China PV Sales will recode a negative growth in 2018



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Private Vehicle Ownership China still has large potential for further growth



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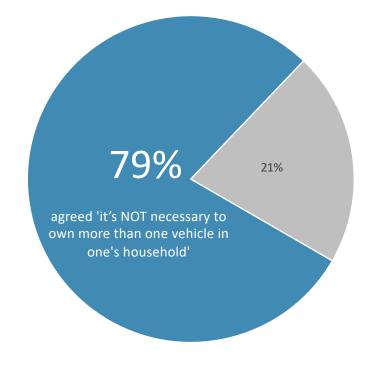
84%

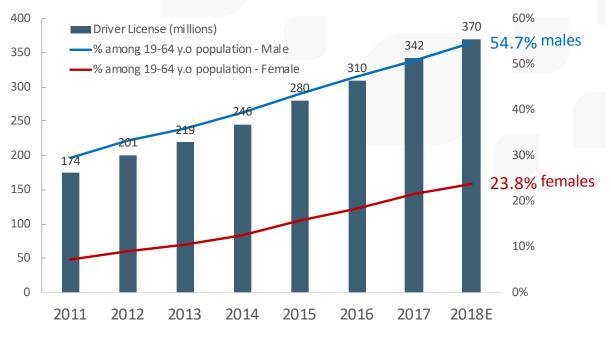
Percentage of Chinese who believe "owning a vehicle is necessary"

Source: 2018 New Mobility Study by Vison Mobility and CuriosityCX

B Driving Licenses Trend However, China will never achieve the same level individ

However, China will never achieve the same level individual ownership rate as the U.S, most likely one household will own one vehicle only





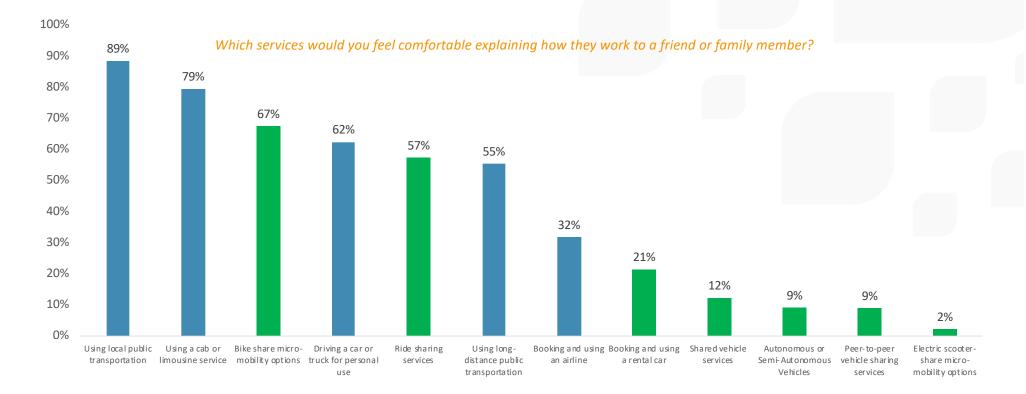
Source: Public data and the analyzer's estimates

Source: 2018 New Mobility Study by Vison Mobility and CuriosityCX

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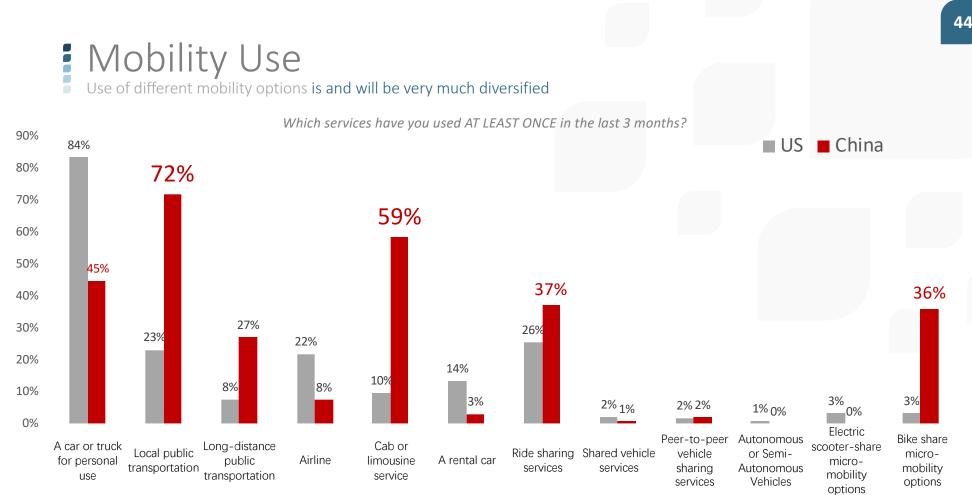
China is adapting to new mobility options, very qu

China is adapting to new mobility options, very quickly



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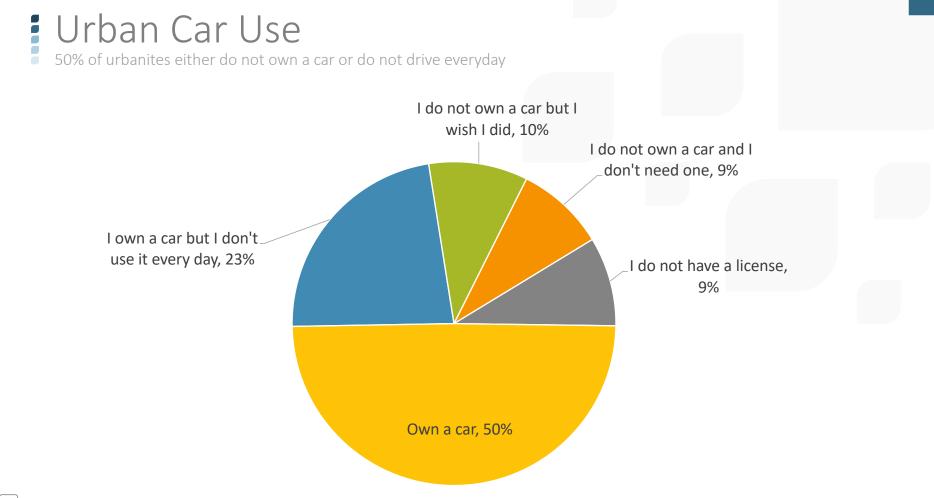




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Source: 2018 New Mobility Study by Vison Mobility and CuriosityCX

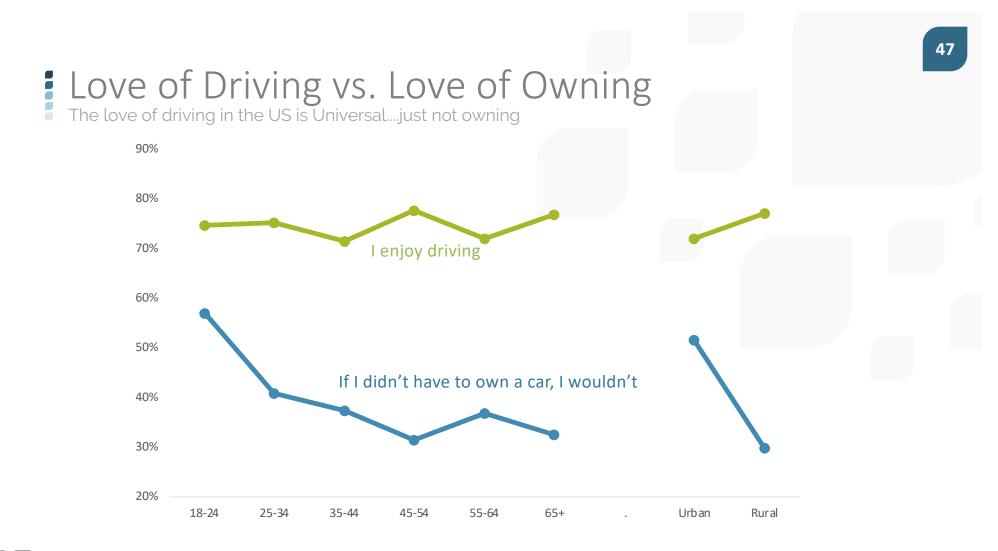
URBANISM AND OWNERSHIP



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Source: 2016 Zipcar Urbanite Study conducted by KRC Research of 1,200 Urban dweller



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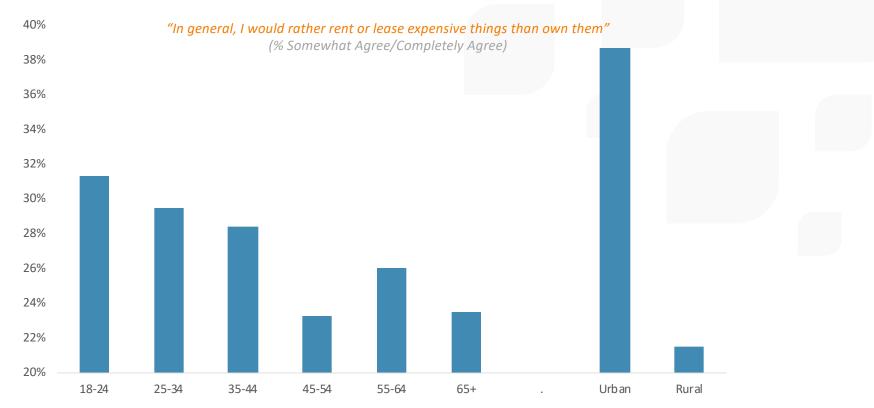
Source: 2016 Zipcar Urbanite Study conducted by KRC Research of 1,200 Urban dweller

1 in 4

Americans who agreed with the statement "In general, I would rather rent or lease expensive things than own them"

Source: 2018 New Mobility Study by Vison Mobility and CuriosityCX

Younger people in the US are more open to not owning things

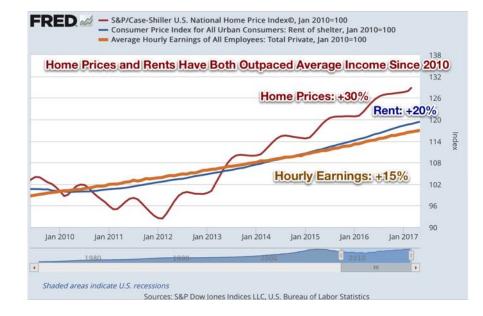


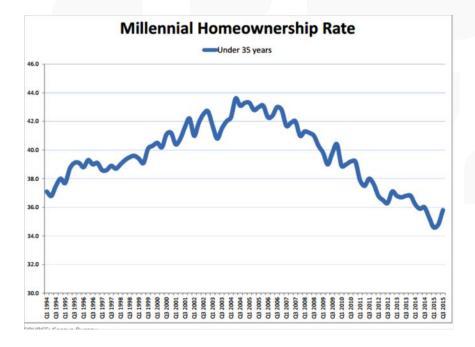
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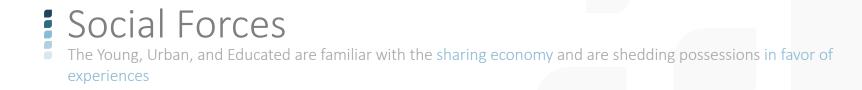
Economic Forces The cost of "expensive stuff" continues to

The cost of "expensive stuff" continues to put it out of reach for more and more people





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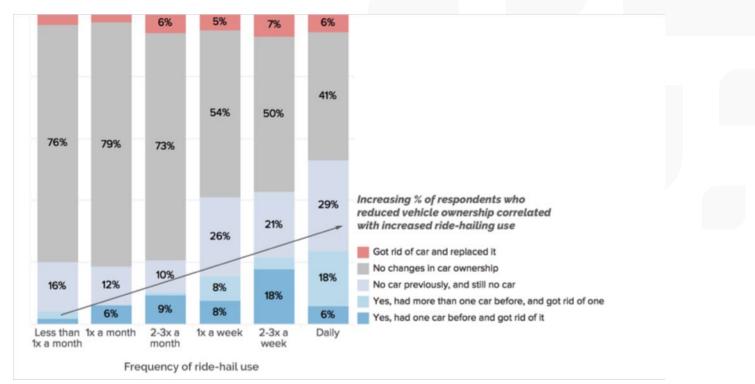




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Are People Ditching their Cars? As ride-hailing use increases, it substitutes personal use vehicles

As ride-hailing use increases, it substitutes personal use vehicles

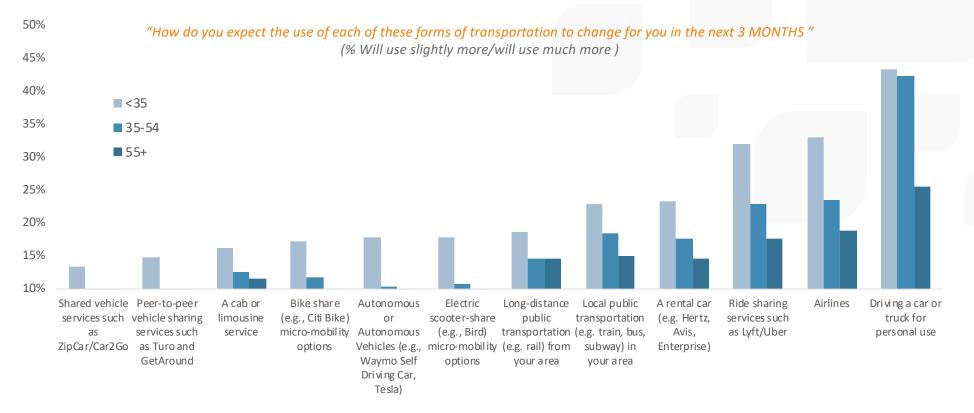


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< > Source :Clewlow, R.R., and Mishra, G.S. (2018). Disruptive Transportation: The Adoption, Utilization and Impacts of Ride Hailing in the United States. UC Davis Institution of Transportation Studies.

Openess to New Forms of Transportation

Younger people in the US are more open to all forms of transportation



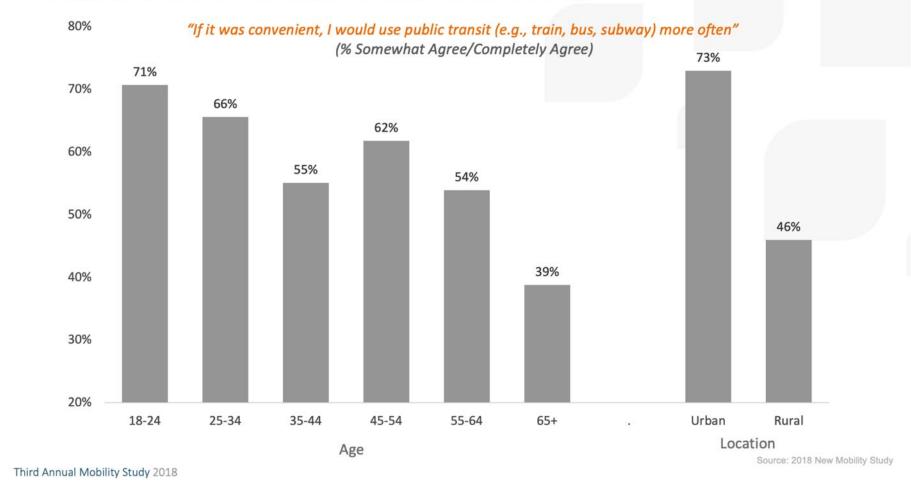
Source: 2018 New Mobility Study

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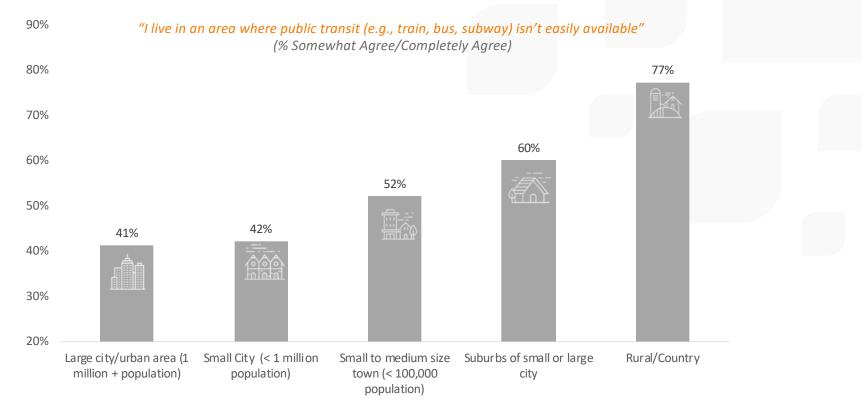
The Mass Transit Gap Young people in the United States want to use forms of public mass transit

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Mass Transit Gap

But public mass transit is concentrated in urban locations in the United States

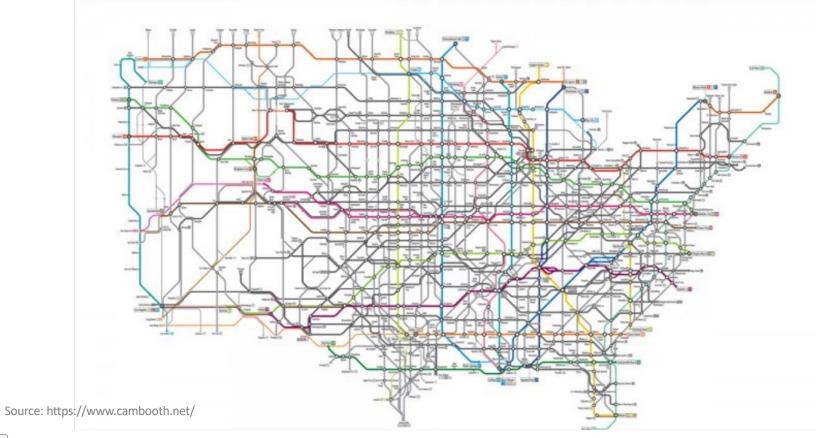




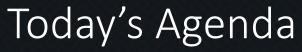
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Source: 2018 New Mobility Study

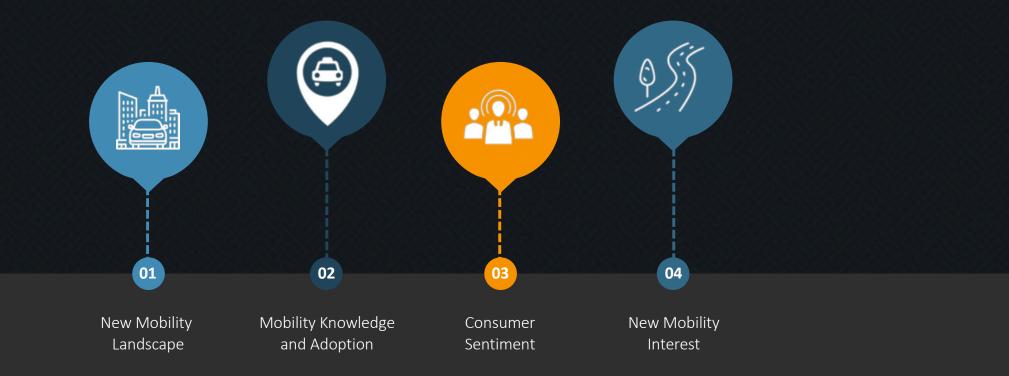
The Future Autonomous Transit Map?

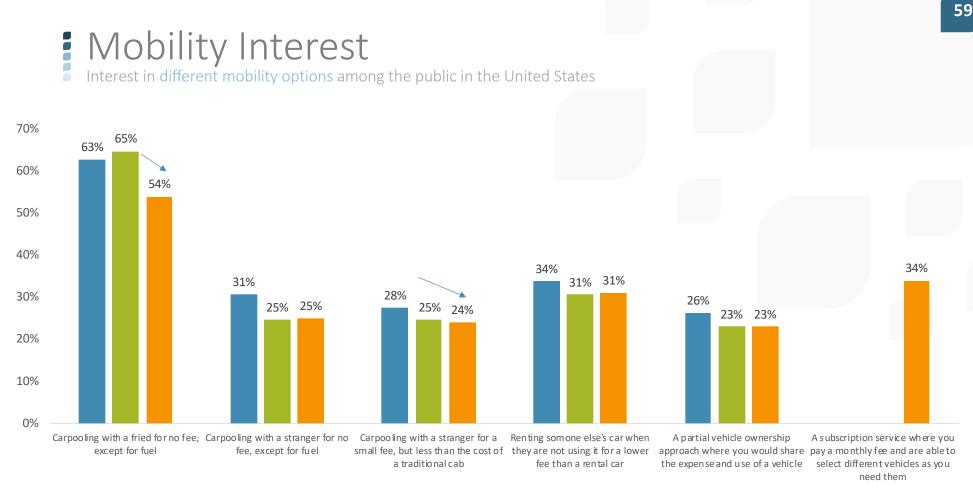


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Key mobility insights shaping our industry





2016 2017 2018

Source: 2016 - 2018 New Mobility Study by Vison Mobility and CuriosityC

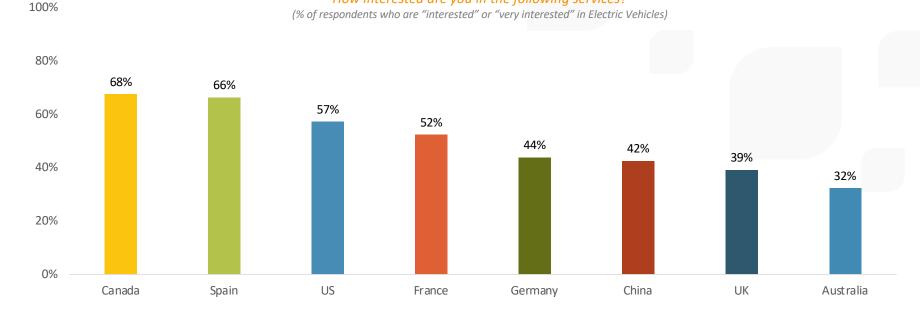
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Electric Vehicle Interest

More than half the countries surveyed have more than 50% of people interested in EVs. Interest from the UK and Australia lag behind

How interested are you in the following services?

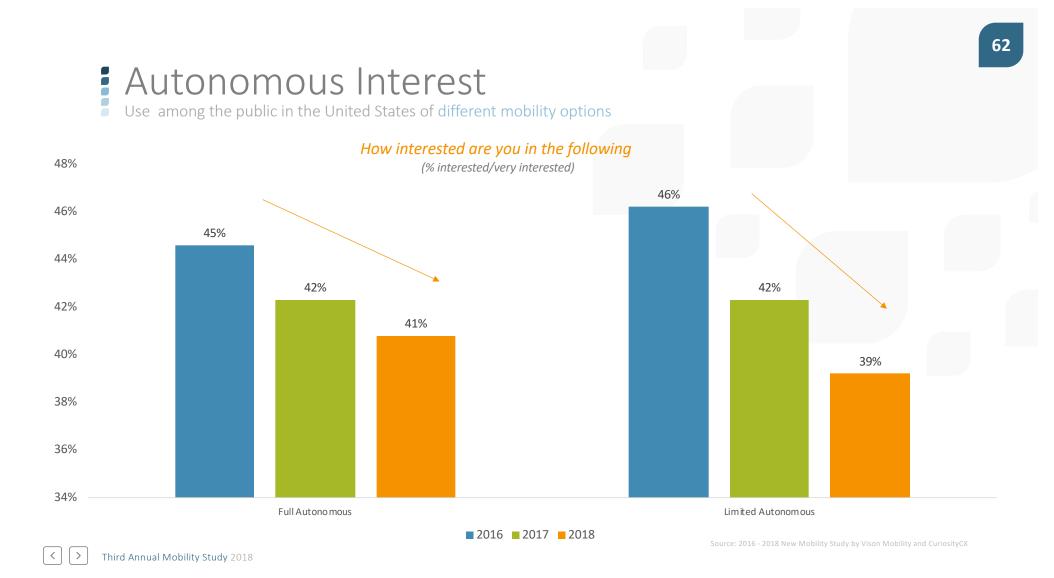


Note: This sentiment was not provided as an option for the China survey, so no China results as available to be presented. Canada and US samples presented exclude rural respondents

Source: 2018 Mobility Study by Vision Mobility, CuriosityCX and L.E.K. Consulting

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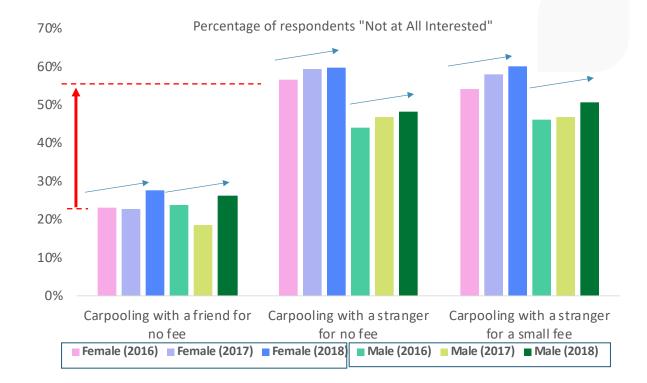
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Ride Sharing-Still cool?



Riding Sharing Challenges

Less people interested in Ride sharing and few want to share with strangers due to trust concerns



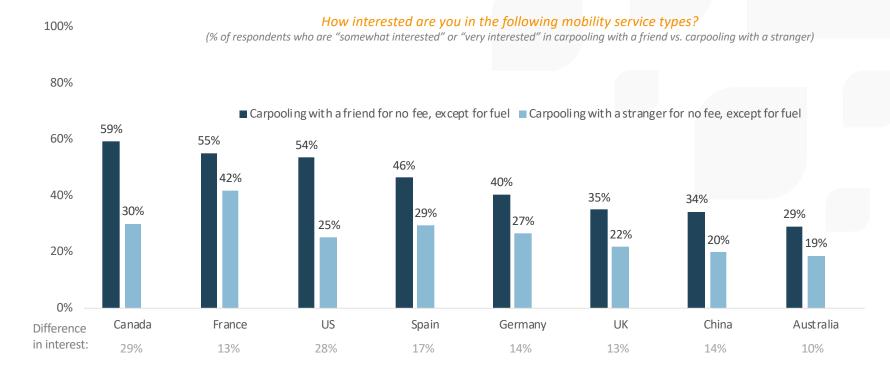
- Continued huge gap between ridesharing with friend vs stranger
- Increasing, across the board trend in those not at all interested in ride sharing / car pooling
- Big gap between men and women not interested in sharing rides with strangers

Source: 2016 - 2018 New Mobility Study by Vison Mobility and CuriosityC

Car Pooling "Stranger Danger"

Carpooling with friends is favored. People are on average 40% less likely to carpool with strangers, highlighting

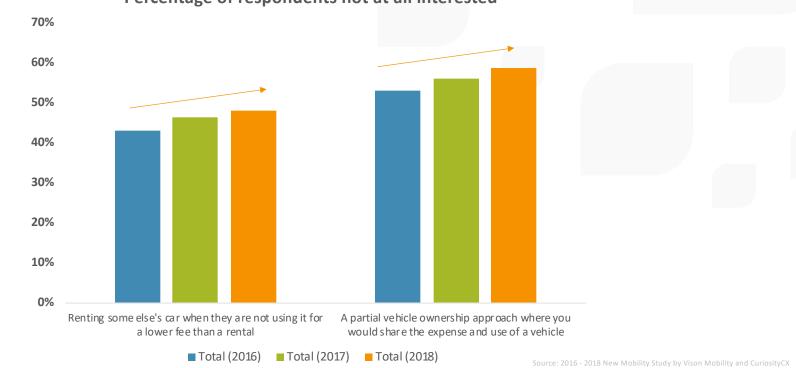
potential trust issues



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Source: 2018 Mobility Study by Vision Mobility, Curiosity and L.E.K. Consulting

Vehicle Sharing Challenges Vehicle Sharing has as many challenges as ride sharing

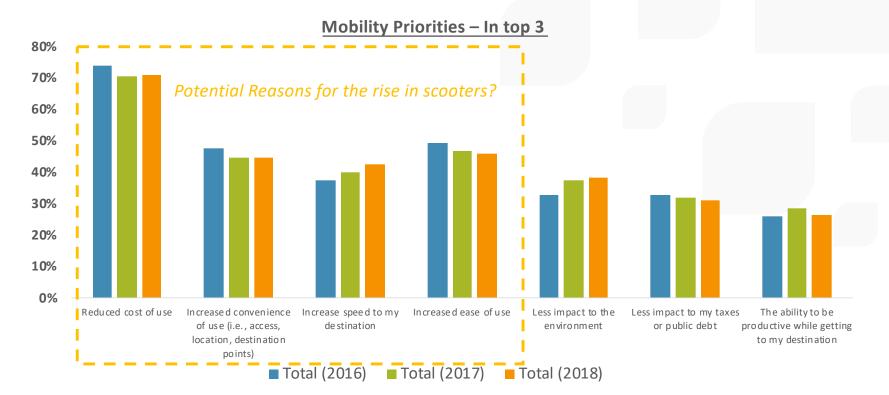


Percentage of respondents not at all interested

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Mobility Priorities

Cost of use drives mobility priorities, but increased speed to destination is rising fast.

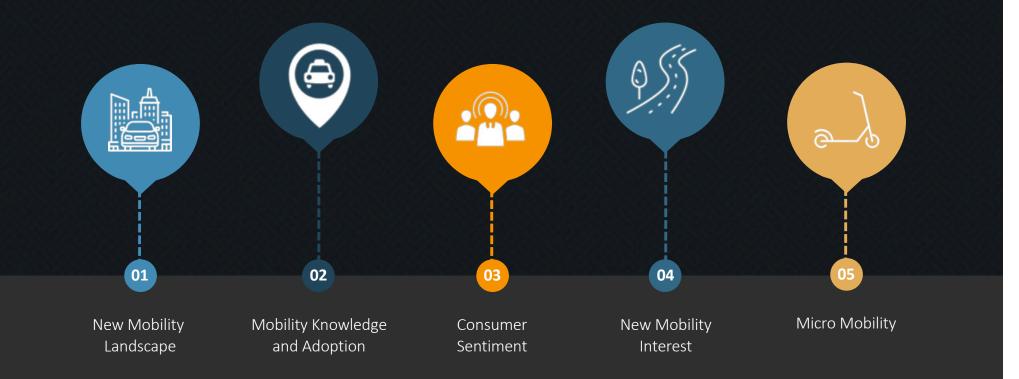


Source: 2016 Mobility Study

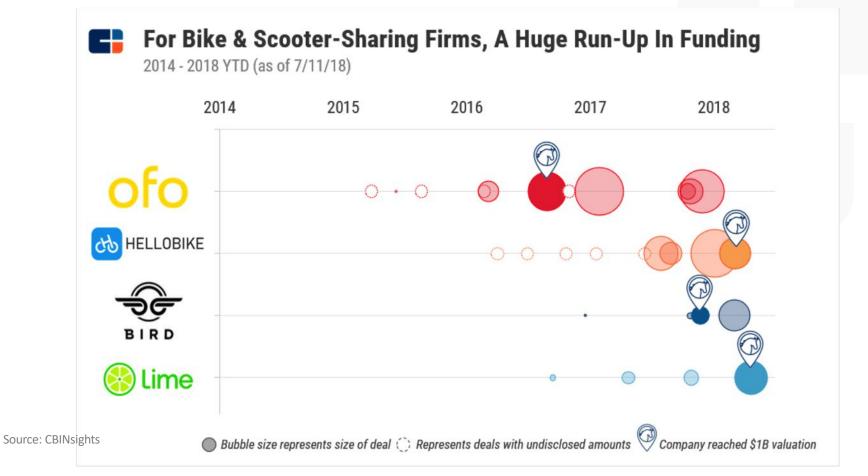
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Today's Agenda

Key mobility insights shaping our industry



Investment in Micro-Mobility



Background on Electric Scooter Sharing

- Bird, Lime, and SPIN are the three most common electric scooter sharing brands in the US
- Are battery charged and go approximately 15 MPH and travel about 20 miles on full-charge
- Are a new mobility trend designed to help reduce the need of autonomous travel for short distances to help create a "healthier and cleaner environment"
- Costs \$1 to start, then \$0.15 per minute to use

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Where Are E-Scooter Offered?

Offered in:

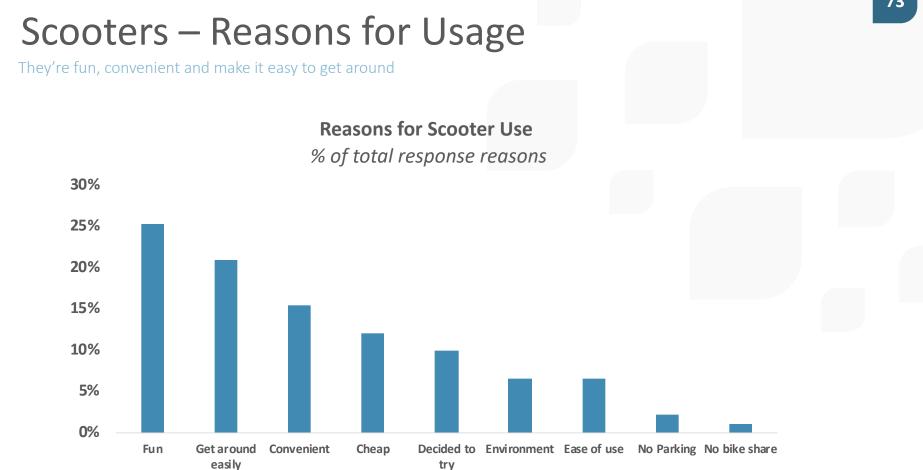
- 12 Countries
- 28 U.S States
- 100+ Cities

Key Competitors

- Bird
- Lime
- SPIN



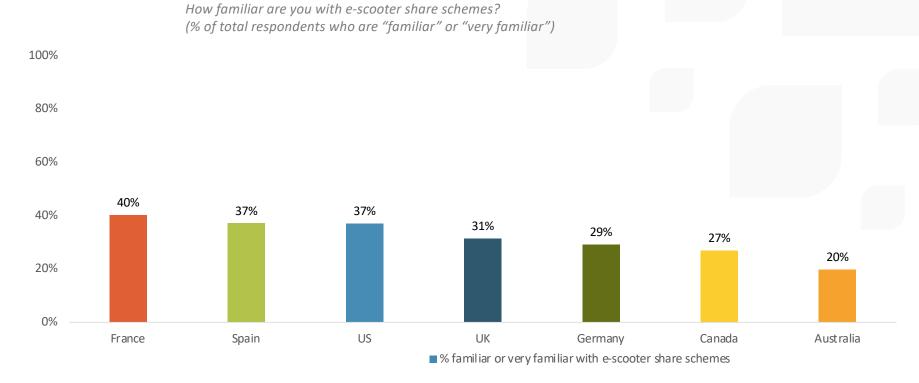
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Familiarity with E-scooters

France, the US and Spain have more familiarity with e-scooters. E-scooter familiarity is significant lower in Australia



Note: Questions on e-scooters were not included in the China survey, so no China results as available to be presented. Canada and US samples presented exclude rural respondents

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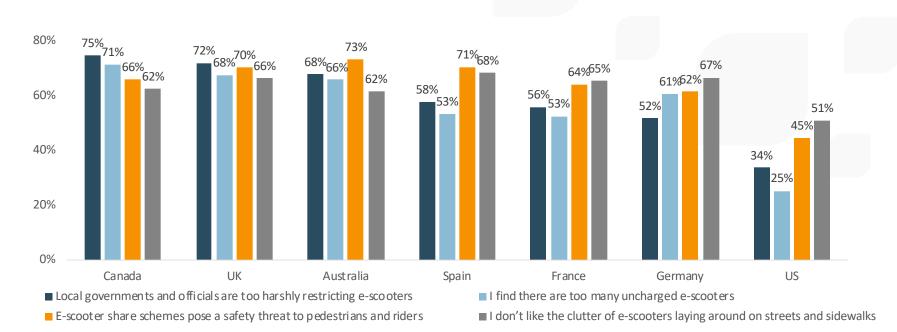
Source: 2018 Mobility Study by Vision Mobility, Curiosity and L.E.K. Consulting

Key Concerns with E-scooters across Countries

The top 2 e-scooter concerns across countries include the potential safety threat and their propensity to clutter streets . The US overall has the least concern with e-scooters

How much do you agree or disagree with the following statements (related to e-scooters)?

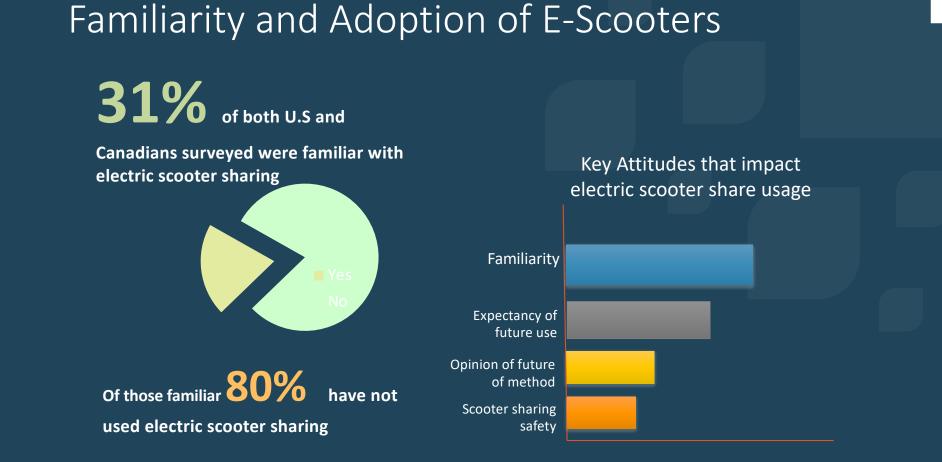
(% of respondents "somewhat agree" or "completely agree" by country and sentiment)



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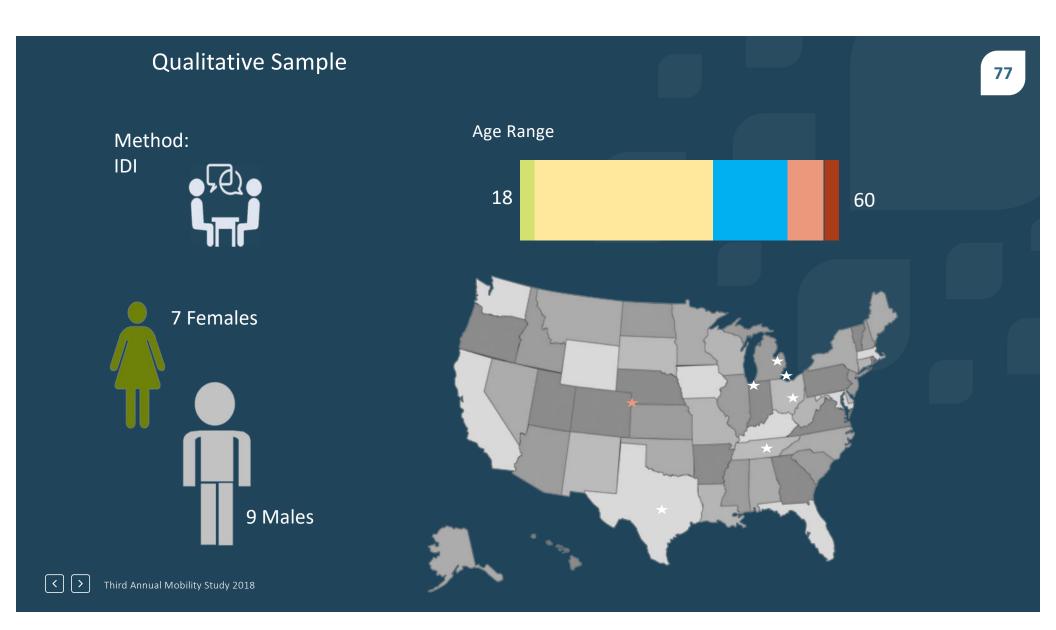
100%

Note: Questions on e-scooters were not included in the China survey Source: Third Annual Mobility Study by Vision Mobility, CuriosityCX and L.E.K. Consulting, 2018 75



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"It is an alternative to get right to your destination. No need to worry about paying for parking"-

Nashville User

"To get to an area or venue 3 miles or less away where it is more convenient and/or cheaper than driving"-

East Lansing User

"It is an alternative to get right to your destination"-

Nashville User

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Individuals typically would use or do use when needing to get to a place fast without the stress of parking or the time of waiting for a rideshare service (Uber, Lyft) 78



Individuals felt that electric scooter sharing is not a "fad," and will continue to be in the future, but not as a primary mobility method "I think it will be a staple in major cities, but not an alternative to owning a car"-

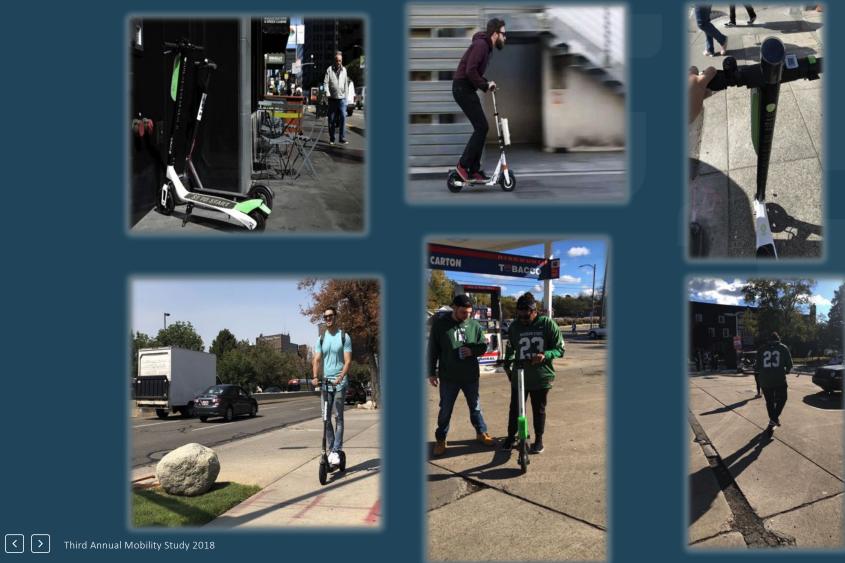
Ann Arbor User

"Not functional in all areas. Terrain and traffic infrastructure are not always ideal for the scooter, other transportation methods will definitely trump this. I can see it staying around though for fun and city destinations"-

Chicago User

Not a fad as fuel cost increase and difficulty parking in high density urban areas, so good if a car isn't absolutely necessary"- 79





SUMMARY



Electric, Autonomous and Shared mobility is real, and forecast growth is very strong



Traditional Mobility knowledge and use is beginning to decline, as shared mobility (ride hailing and micro-mobility) increases



Pushback on car ownership increasing, particularly among millennials - even if they enjoy driving. It is driven by less desire to own, focus on experiences and high cost of housing / car ownership.



China mobility is different - car ownership is still aspirational, and alternative mobility options have much greater knowledge and use



Autonomous interest is declining, due to less hype and accidents from Uber and Tesla



Ride Sharing interest is falling as trust and personal space issues dominate consumer thinking



Micro mobility is fun, convenient and solves a transit problem, but with some safety and planning challenges apparent

> Third Annual Mobility Study 2018



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Questions

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